Augusto Barros de Figueiredo e Silva Neto

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Construction Law · Infrastructure · International Contracts
Dispute Boards · Arbitration · Mediation

PROFILE

Lawyer, arbitrator and Dispute Board member whose practice sits at the intersection of contract governance and dispute resolution in construction and infrastructure projects. His work bridges international contract standards, chiefly FIDIC and NEC, and the regulatory and institutional realities of emerging economies, with an established practice in Brazil and across Latin America and the Caribbean. He chairs Dispute Boards on contracts financed by multilateral development banks and also acts as arbitrator, mediator and lecturer. President of Region 4 (Latin America) of the Dispute Resolution Board Foundation and Fellow of the Chartered Institute of Arbitrators. PhD in Law from Universidade Federal Fluminense and researcher at the Faculty of Law of the University of São Paulo.

WORKING LANGUAGES

English. Fluent. Chair of Dispute Boards in proceedings conducted in English in Guyana, under IDB-financed FIDIC contracts; panellist at international conferences and author of English-language publications.

Portuguese. Native language.

Spanish. Fluent. Member and chair of Dispute Boards in proceedings conducted in Spanish in Peru, Chile and Honduras; teaching and publications in Spanish across Latin America.

French. Fluent. Postgraduate legal education completed entirely in French: master's degree at Université Paris 1 Panthéon-Sorbonne, with a dissertation written and defended in French, and LL.M. at the Institut d'Études Politiques de Paris.

DISPUTE BOARD EXPERIENCE

Appointments

Chair, sole member, standing DB. Hospital construction, FIDIC Yellow Book 2017, project financed by the Inter-American Development Bank (IDB), Kato, Guyana. Proceedings in English.

Chair, sole member, standing DB. Hospital construction, FIDIC Yellow Book 2017, project financed by the Inter-American Development Bank (IDB), Moruca, Guyana. Proceedings in English.

Chair, three members, standing DB. Public sanitation contract, FIDIC Red Book 2017, project financed by the World Bank, Vitória, Espírito Santo, Brazil, FGV Chamber. Proceedings in Portuguese.

Chair, three members, standing DB. Expansion works on São Paulo Metro Line 2, FIDIC Red Book 2017, São Paulo, Brazil. Proceedings in Portuguese.

Chair, sole member, ad hoc DB. Power transmission lines project, Bahia and Minas Gerais, Brazil, CAM-CCBC. Proceedings in Portuguese.

Chair, three members, ad hoc DB. Water and sanitation public-private partnership, dispute over restoration of the contract's economic and financial balance, Macaé, Rio de Janeiro, Brazil, CAMARB. Proceedings in Portuguese.

Chair, three members, ad hoc DB. Water and sanitation public-private partnership, dispute over compliance with contractual performance targets, Macaé, Rio de Janeiro, Brazil, CAMARB. Proceedings in Portuguese.

Member, three members, standing DB. River defence works, Comprehensive Plan for Reconstruction with Changes (ARCC), NEC3 Option F, Casma, Peru, ICC. Proceedings in Spanish.

Member, three members, standing DB. River defence works, Comprehensive Plan for Reconstruction with Changes (ARCC), NEC3 Option F, Trujillo, Peru, ICC. Proceedings in Spanish.

Member, three members, standing DB. Construction of 11 educational facilities, Comprehensive Plan for Reconstruction with Changes (ARCC), NEC3 Option F, Piura, Peru, ICC. Proceedings in Spanish.

Chair, three members, ad hoc DB. Solar photovoltaic project, Calama, Chile, CAM Santiago. Proceedings in Spanish.

Member, three members, ad hoc DB. Software development and operation contract, Tegucigalpa, Honduras, ICC. Proceedings in Spanish.

Chair, three members, standing DB. Thermal power plant, Fortaleza, Ceará, Brazil, ICC. Proceedings in Portuguese.

Chair, three members, standing DB. Residential building, Rio de Janeiro, Brazil, CBMA. Proceedings in Portuguese.

Chair, three members, ad hoc dispute resolution committee. Pilot project for expedited disciplinary dispute resolution at the Brazilian U16 National Team Championship, Brazilian Volleyball Confederation, CBMA, Rio de Janeiro, Brazil. Proceedings in Portuguese.

Programme design

Rio 2016 Olympic and Paralympic Games. Designer and organiser of the Organising Committee's Dispute Board Programme, the first systematic Dispute Board programme for dispute avoidance and resolution implemented at a major sporting event.

Contributions to legislation and regulation

Bill No. 9,883/2018 (Brazilian Chamber of Deputies). Author of the draft on which the Dispute Board bill was based.

First Conference on Out-of-Court Dispute Prevention and Resolution (Brazilian Federal Justice Council, 2016). Author of three approved statements on Dispute Boards, drafted and argued at the conference.

ARBITRATION

As arbitrator

Presiding arbitrator. Brazilian Chamber of Mediation and Arbitration (CBMA), 2026. Commercial contract in the oil and gas sector.

Presiding arbitrator. FGV Chamber of Mediation and Arbitration, 2024. Commercial contract in the energy sector.

Sole arbitrator. CMA FIESP, 2019. International commercial contract.

Sole arbitrator. CMA FIESP, 2018. International commercial contract.

As expert and co-lead of the technical team

CAM-CCBC, 2021. Wind power generator v. equipment manufacturer.

CAM-CCBC, 2021. Wind power generator v. equipment manufacturer.

CAM-CCBC, 2021. Consortium in a residential development project.

FGV Chamber, 2021. Social housing construction, public project.

FGV Chamber, 2021. Review of a federal highway concession, public project.

TPI, 2020. Power transmission lines.

TPI, 2020. Infrastructure works at Rio de Janeiro International Airport.

CAM-CCBC, 2017. Federal highway construction.

CAM-CCBC, 2016. Economic and financial imbalance in the Viracopos Airport concession contract.

MEDIATION

Certified mediator. ICFML, Institute for the Certification and Training of Lusophone Mediators.

UNCITRAL. Mediation Framework Course.

Cases. One technical dispute over excavation cycles and tunnel budgeting in a highway project (FIESP); one M&A contract dispute (FIESP); one commercial lease dispute (FIESP); three disputes between main contractors and subcontractors; eight disputes between contractors and main contractors.

EDUCATION

University of São Paulo (USP), Faculty of Law. Researcher, Department of International and Comparative Law, under the supervision of Prof. Fontoura Costa. Topic: Dispute Boards in public-private partnership contracts. Member of the research group Centre for International Trade Law (CDCI/USP), listed in the CNPq Directory of Research Groups.

Universidade Federal Fluminense (UFF). PhD in Law, 2021 to 2024. Thesis: "Dispute Boards and Economic Development: Contributions to the Normative Harmonisation of the Method". Supervisor: Prof. Edson Alvisi. Fields: Dispute Boards, Private International Law and Construction Law. Thesis awarded by IBDiC.

Institut d'Études Politiques de Paris (Sciences Po). LL.M. Global Business Law, 2007 to 2008. Under the supervision of Prof. Horatia Muir-Watt.

Université Paris 1 Panthéon-Sorbonne. Master's degree in Private International Law and International Trade Law, 2006 to 2007. Dissertation: "La coopération judiciaire comme outil d'intégration de la globalisation juridique", under the supervision of Prof. Horatia Muir-Watt.

Universidade Federal do Rio de Janeiro (UFRJ), CCJE. Master in Business Economics (MBE), awarded the title of International Analyst, 2004 to 2006.

Universidade Federal do Rio de Janeiro (UFRJ). Bachelor of Laws, 1993 to 1998. Graduated cum laude (final average 8.3/10.0).

AWARDS AND HONOURS

The Best Lawyers in Brazil™. Recognised in the 2027 (Arbitration and Mediation; Construction Law) and 2026 (Construction Law) editions.

IBDiC Award 2026. Article "Time Bar in FIDIC Contracts: Agony and Ecstasy in Latin American Lands", Brazilian Institute of Construction Law.

IBDiC Award 2024. Best doctoral thesis, Brazilian Institute of Construction Law.

CERTIFICATIONS AND SPECIALISED TRAINING

FIDIC. Claims and Disputes Course, 2025.

FIDIC. Contract Management and Administration Course, 2025.

NEC. NEC Foundation Award, NEC Online Academy.

NEC. NEC4: Managing Time and the Programme.

NEC. NEC3 and NEC4 ECC Contracts Compared.

ICC Institute of World Business Law. Advanced Arbitration Academy for Latin America, eight modules, 52 CPD hours and 62.5 CLE credits, 2016 to 2018.

CIArb. Accelerated Route to Fellowship (ARF), 2023.

DRBF. Advanced workshop. Handling the Hard Cases: Advanced Skills for Dispute Board Members, Rome, Italy, 2026.

DRBF. Advanced workshop. Dispute Board Advanced User Workshop, 2016.

ICFML. Certified mediator, Institute for the Certification and Training of Lusophone Mediators.

AFFILIATIONS AND INSTITUTIONAL ROLES

Dispute Resolution Board Foundation (DRBF). President of Region 4 (Latin America); founding member of the Region 4 Board of Directors, 2024; former member of the Region 2 and Region 4 Boards.

Chartered Institute of Arbitrators (CIArb). Fellow.

Brazilian Bar Association, Rio de Janeiro Section (OAB/RJ). Chair of the Committee on Dispute Resolution Boards.

CBAr, Brazilian Arbitration Committee. Member and coordinator of the Dispute Boards Committee.

CBMA, Brazilian Centre for Mediation and Arbitration. Vice-President for Dispute Boards.

ICC Brazil. Member and former chair of the Arbitration and Infrastructure working group of the Mediation and Arbitration Commission.

CICA, Confederation of International Contractors' Associations. Former member of the contract review working group (NEC, FIDIC and ICC).

IBDA, Brazilian Institute of Administrative Law. Member of the Committee on Alternative Dispute Resolution Methods.

IBDiC, Brazilian Institute of Construction Law. Member.

CEIA, Spanish and Ibero-American Arbitration Club. Member of the Steering Committee of the Brazilian Chapter.

CAMBRAPER, Arbitration Centre of the Brazil-Peru Chamber of Commerce. Executive Director.

Centro de Arbitraje y Resolución de Disputas Ankawa Internacional (Peru). Vice-President of the Arbitration Council.

LATCAM, Latin American Centre for Arbitration and Mediation (Paraguay). Advisory Board, 2024 to 2026.

Canal de Arbitraje. Vice-President of the Academic Council.

PANELS OF ARBITRATORS, DISPUTE BOARD MEMBERS AND MEDIATORS

Brazil. FGV Chamber of Mediation and Arbitration (arbitrators, DB members and mediators); CBMA (arbitrators, DB members and mediators); CAMARB (DB members and mediators); AMCHAM Brazil Arbitration and Mediation Centre (arbitrators and DB members); CMA FIESP (arbitrators and mediators); CAM-CCBC (mediators).

Peru. Lima Chamber of Commerce (DB members); International Arbitration Centre of the Belgium-Luxembourg Chamber of Commerce (arbitrators and DB members); Ankawa Internacional (arbitrators and DB members); TRUJILLOMARC (arbitrators and DB members); Arequipa Chamber of Commerce and Industry (arbitrators); Centro de Arbitraje ADR (arbitrators); CAMBRAPER (arbitrators).

Uruguay. CMYA LIDECO (arbitrators).

Paraguay. LATCAM (arbitrators).

PUBLICATIONS

Books

Dispute Boards e Desenvolvimento Econômico: contribuições para a harmonização normativa do método. São Paulo: Almedina, 2026. Award-winning doctoral thesis (IBDiC), published in the Institute's Construction Law series.

Dispute Boards y Desarrollo Económico: contribuciones para la armonización normativa del método. Núcleo Interamericano de Direitos Humanos, 2026. Spanish edition of the above.

Manual de Dispute Boards na Administração Pública. São Paulo: Almedina, 2026. Co-authored with Flávio Amaral Garcia and Rafael Carvalho Rezende Oliveira.

Manual de Dispute Boards: teoria, prática e provocações. São Paulo: Quartier Latin, 2021. Author and co-editor, with Ricardo Medina Salla.

Forthcoming articles and chapters

"Time Bar nos Contratos FIDIC: agonia e êxtase em terras latino-americanas". Accepted for publication in Revista do CBAr. IBDiC Award 2026.

"Expedited Arbitration for Infrastructure Projects: Not Without a Precondition". Submitted to the ICC Dispute Resolution Bulletin.

Published articles and chapters

"Contratos FIDIC e direitos administrativos nacionais: a busca da transnacionalidade pela inversão do vetor de influência normativa". In: SCHWIND, Rafael Wallbach (ed.). *Meios Extrajudiciais de Resolução de Conflitos com a Administração Pública: arbitragem, mediação, Dispute Boards e resoluções consensuais. Estudos a propósito dos 30 anos da Lei de Arbitragem*. Salvador: JusPodivm, 2026.

"Dispute Boards: evolução adaptativa e adoção estratégica". In: SILVA, Wellington Cesar Lima e; POGLIESE, Marcelo Weick; MANSO, Adriano Marques (eds.). *Desafios Jurídicos Contemporâneos do Setor de Petróleo, Gás e Energia*. Belo Horizonte: Fórum, 2026.

"Dispute Boards e Mediação". In: ALMEIDA, Tania (ed.). *Caixa de Ferramentas na Mediação II: novos aportes*. São Paulo: Dash, 2023. With Beatriz Vidigal Xavier da Silveira Rosa.

"Um novo aliado nas contratações da administração pública". *Poder360*, 15 July 2021.

"Dispute Boards e seguro garantia: utilidades na aproximação de ambos os institutos". In: *Dano, Contrato e Arbitragem*, vol. 1. São Paulo: Quartier Latin, 2025. With Luiza Perrelli Bartolo.

"Os Dispute Boards no Brasil: shiny new toy ou vintage?". In: *Dispute Board: resolução de conflitos de alta complexidade*. São Paulo: Revista dos Tribunais, 2024.

"Uma proposta de novo olhar para a decisão de investir em Dispute Boards". In: NASCIMBENI, Asdrubal Franco; BERTASI, Maria Odete Duque; RANZOLIN, Ricardo Borges (eds.). *Temas de Mediação e Arbitragem VIII*. Porto Alegre: Lex, 2024. With André Petersen.

"Os Dispute Boards e a Justiça Multiportas". In: CURY, Cesar; MUNIZ, Daniela (eds.). *Manual de Justiça Multiportas*, 1st ed. Rio de Janeiro: Lumen Juris, 2024.

National reporter for Brazil, with João Lessa, in the ALARB survey on interim measures and emergency proceedings, published in: ORTEGA, Elsa; SÁENZ, Humberto; BURGOS, María Angélica. "Panorama de las medidas cautelares y procedimientos de emergencia en el arbitraje comercial internacional en Latinoamérica". *Revista ALArb*, vol. 3, 2024.

"O escopo decisório dos Dispute Boards". In: BARALDI, Eliana; ABDO, Helena; MARCATO, Ana; MASTROBUONO, Cristina (eds.). *Resolução de Disputas em Infraestrutura*. Rio de Janeiro: Synergia, 2023. With Ricardo Medina Salla.

"Mitigação de riscos em contratos de implementação de tecnologia". *Consultor Jurídico*, 2023. With Daniel Becker.

"Dispute Boards como mecanismo a serviço da execução de um contrato: uma realidade na América Latina". In: *Temas de Arbitragem Comercial Internacional*, 2020. With Jenifer Alfaro.

"Os novos aliados da recuperação judicial". *O Estado de S. Paulo*, Fausto Macedo blog, 12 Nov. 2020.

"Os Dispute Boards no Brasil: evolução histórica, a prática e perspectivas futuras". *Revista Brasileira de Alternative Dispute Resolution*. Belo Horizonte: Fórum, 2019.

"Os Dispute Boards em contratos de construção e grandes projetos de infraestrutura". *Cadernos FGV Projetos*, no. 30, 2017. With Júlio Bueno.

"The Conflict Games: Getting Ready to Bring Mediation to the 2016 Brazil Olympics". International Institute for Conflict Prevention and Resolution, 2015.

"Arbitragem e mediação nos Jogos Olímpicos". In: TIM, Luciano Benetti; MOSES, Luiz Gustavo Meira (eds.). *Arbitragem e Mediação em Propriedade Intelectual, Esportes e Entretenimento*. Curitiba: Appris, 2014.

"Anulação de sentença arbitral. Ordem pública internacional. Boa-fé processual. Tribunal Federal Suíço, j. 19.02.2013". *Revista Brasileira de Arbitragem*, no. 38, 2013.

"Universo corporativo e arbitragem: sinais de uma nova prática?". II Jornada Científica Guido Fernando Silva Soares, 2013.

ACADEMIC ACTIVITIES AND TEACHING

Teaching

FGV, Institute for Educational Development. Coordinator and lecturer, postgraduate programme in Dispute Management in Construction Projects.

FGV Projetos. Coordinator and lecturer, in-company programme in Contract Management delivered to the highway concessionaire Ecorodovias.

Universidad Austral (Argentina). Lecturer, Programa Derecho de la Construcción.

EMERJ, School of the Judiciary of the State of Rio de Janeiro. Lecturer, postgraduate programme in Multi-door Justice.

PUC-Rio. Lecturer, specialisation in Conflict Management: Dialogical Approaches.

Lima Chamber of Commerce (CCL) and Peruvian Society of Construction Law (SPDC). Lecturer, specialisation course in Dispute Boards.

Centro de Arbitraje y Resolución de Disputas Ankawa Internacional (Peru). Lecturer, specialisation course in Dispute Boards.

Brazilian Bar Association, Rio Grande do Sul Section (OAB/RS). Lecturer, advanced course on Dispute Prevention and Resolution Boards.

BBI, Business Behavior Institute. Coordinator and lecturer, postgraduate programme in Alternative Dispute Resolution.

Universidade Cândido Mendes. Lecturer, postgraduate programme in Judicial Mediation.

Mediare. Lecturer, mediation training course.

Instituto Peruano de Arbitraje (IPA). Lecturer, online Construction Law course, covering public works and project management, risk planning and management, execution of works and construction dispute resolution, 2021.

Legal, Ethics and Compliance (LEC). Visiting lecturer, executive programme in Legal Management, Contract Lifecycle Management module, 2025.

Peer review

Revista Brasileira de Arbitragem. Peer reviewer.

Direito do Estado em Debate. Law journal of the Office of the Attorney General of the State of Paraná. Ad hoc peer reviewer.

Derecho & Sociedad. Faculty of Law, Pontifical Catholic University of Peru. External reviewer for issue no. 66, on International Economic Law, 2026.

TRAINING OF DISPUTE BOARD MEMBERS

Organiser and trainer of Dispute Board member training workshops in Brazil and Latin America, at basic, intermediate and advanced levels.

2026. CAMARB, Brazil (DRBF); Ciesp/Fiesp, Brazil (DRBF); CCA-CICH, Honduras, neutrals training programme; advanced Dispute Avoidance workshop, DRBF Latin American Regional Conference, Lima, Peru.

2025. Advanced Dispute Avoidance workshop, DRBF Latin American Regional Conference, Buenos Aires, Argentina; CAMERGS, Brazil (DRBF); CREA-MG, Brazil (DRBF); CAC CNC, La Paz, Bolivia; CCAC CAINCO, Santa Cruz de la Sierra, Bolivia (ICC); CAC ICAM, Cochabamba, Bolivia (ICC).

2024. Ciesp/Fiesp, Brazil, two sessions (DRBF); Minas Gerais Engineering Society, Belo Horizonte, Brazil (DRBF).

2023. CAM Santiago, Chile (DRBF); Panama Conciliation and Arbitration Centre, CeCAP (DRBF); Ciesp/Fiesp, Brazil (DRBF).

2022. IBDiC, São Paulo, Brazil (DRBF); Ciesp/Fiesp, Brazil (DRBF); FGV Chamber and Office of the Attorney General of the State of Espírito Santo, Vitória, Brazil.

2019. FGV Chamber, Rio de Janeiro (DRBF); CBMA, Rio de Janeiro (DRBF); Petrobras, in-company (DRBF); Ciesp/Fiesp, Brazil (DRBF).

2018. Institute of Engineering, São Paulo (DRBF); CAM-CCBC, São Paulo (DRBF).

CONFERENCES AND SPEAKING ENGAGEMENTS

More than one hundred lectures, panels and keynotes at conferences and seminars held in eleven countries: Brazil, Argentina, Bolivia, Chile, Colombia, Costa Rica, Honduras, Mexico, Panama, Peru and Uruguay, together with more than thirty round tables, interviews and specialist programmes. Highlights from the last five years:

2026. VI Encuentro de Expertos en Obras, Ankawa Internacional, Rio de Janeiro: opening keynote "Si vis pacem, para fidem". DRBF Latin American Regional Conference, Lima: panellist on essential factors for high-performing Dispute Boards and speaker at the closing session. Instituto Iberoamericano de Derecho Civil y Arbitraje, Peru: lecture "Dispute Boards y Desarrollo Económico". Universidad Peruana de Ciencias Aplicadas, Lima: launch of the Spanish edition of the thesis, "Dispute Boards, eficiencia y desarrollo: ¿ley modelo o estándares contractuales?". Petrobras: clarification session for bidders on Dispute Prevention and Resolution Committees, as President of DRBF Region 4.

2025. XII CAM-CCBC Arbitration Congress: panel "The Future of Dispute Boards: Innovation, Effectiveness, and Global Trends". XIII IBDiC International Congress. DRBF Central American Conference: "Los Dispute Boards: ni mediación ni arbitraje". Peru National Dispute Boards Conference (DRBF). Expoconstruye, keynote on the use of NEC, FIDIC and alliance contract models in urban project management. CBMA Dispute Board Summit. XI Meeting of the Central American and Caribbean Arbitration Group.

2024. DRBF Latin American Regional Conference: "Storms in Paradise: Overcoming Obstacles to the Use of DBs in Latin America". CIAMEN Permanent Seminar: implementing Dispute Boards in construction projects in Latin America and Europe. Bolivia Arbitration Review: "Dispute Boards: Reason before Battle".

2023. 22nd DRBF Annual International Conference. XV Congreso Internacional DABs y JRDs, Arbitraje, Construcción y Contratos. Second DRBF Central American Regional Conference: "Quo Vadis Dispute Boards Latam". XIV Foro Latinoamericano de Derecho, Negocios e Innovación.

2022. IBDiC International Congress: practical and contested legal issues in Dispute Boards. II Congreso Internacional de Arbitraje, Contratación Pública y JRD, Peru: incorporating Dispute Boards into government-to-government contracts. DRBF Annual Latin American Regional Conference.

2021. 20th DRBF Annual International Conference. XV International Arbitration Congress of the Instituto Peruano de Arbitraje. XII International Arbitration Congress. "The Growth of Dispute Boards in Brazil and in China".

PROFESSIONAL EXPERIENCE

Barros de Figueiredo Advogados. Founding partner. Practice focused on construction law, infrastructure, international contracts and dispute resolution.

Rio 2016 Olympic and Paralympic Games Organising Committee. Head of Infrastructure Legal and Head of Dispute Avoidance and Resolution. Responsible for structuring the legal framework for infrastructure procurement and for designing and implementing the event's Dispute Board programme.

IBM Brazil. In-house counsel.

Banco Itaú-Unibanco S.A. In-house counsel.